

NOVEMBER 2025

POLICY PAPER

THE FOURTH INDUSTRIAL REVOLUTION:

The Haves, the Have-Nots, and the New Frontiers of Technological Colonialism

MARCUS VINICIUS DE FREITAS

This Policy Paper analyses the Fourth Industrial Revolution (4IR) through the critical lens of technological colonialism. It argues that the fusion of physical, digital, and biological technologies is not merely a technical phenomenon but a civilizational shift reshaping the foundations of global power. The article traces a historical continuum from previous industrial revolutions, demonstrating how patterns of inequality and extraction persist, now transposed into the digital realm. In this new paradigm, the “haves” of capital, data, and algorithms consolidate an invisible dominion, whilst the “have-nots”—particularly in the Global South—are relegated to the role of data producers, subjected to an algorithmic dependence that threatens their sovereignty.

The Paper proposes an architecture for a new digital social contract grounded in equity, ethics, and empowerment. Urging immediate action, it advocates a “Digital Bretton Woods”—a new multilateral pact to govern data and artificial intelligence (AI) as global public goods, drawing inspiration from the Chinese model of technological sovereignty while critiquing outdated global governance structures.

The conclusion underscores that the ultimate challenge of the 4IR is not technological but philosophical: to redefine progress in terms of human dignity and to reassert humanity's moral authority over its own creations. The true landmark of this revolution will not be the intelligence of machines, but the wisdom of society in guiding them. This redefinition is not merely a suggestion, but an ethical imperative in the face of the 4IR.

MARCUS VINICIUS DE FREITAS

I. INTRODUCTION – FROM MECHANIZATION TO ALGORITHMIC DOMINATION

There are epochs in history when humanity invents not merely new tools, but new definitions of itself. The 4IR represents such a moment. For centuries, humankind has used instruments to extend its reach: the plough multiplied the strength of the hand, the printing press amplified the voice, and electricity illuminated the night. Yet the present revolution is of an entirely different order. It no longer extends human faculties outward; it replicates them inwardly, encoding thought, perception, and decision within machine logic. The 4IR is therefore not merely a transformation—it is a redefinition of what it means to be human.

In previous centuries, progress was measured in horsepower; today, it is measured in computational power. Algorithms now think, predict, and decide faster than the minds that created them. AI no longer serves as a tool of assistance but as a partner—sometimes even a competitor—in cognitive labor. This marks a decisive ontological rupture: for the first time in history, humanity confronts artifacts capable of replicating the very essence of reason.

Klaus Schwab aptly observed that this revolution “is characterized by a fusion of technologies that is blurring the lines between the physical, digital, and biological spheres.”¹ This fusion transcends industrial change; it reconfigures civilization. The steam engine redefined work, electricity redefined life, but AI redefines existence. It collapses the distance between being and machine, between thought and automation.

The moral architecture of this transformation remains fragile. The rhetoric of efficiency obscures the deepening inequities beneath. Technological progress has never been neutral; it always privileges some while excluding others. The haves of the digital age—those who command capital, data, and code—expand their dominion invisibly, while the have-nots are increasingly excluded not from markets, but from meaning. The result is a silent bifurcation of civilization: between those who design the algorithms and those defined by them.

The great danger of the 4IR is not that machines will become more intelligent than humans, but that humans will begin to think like machines—valuing speed over reflection, data over wisdom, and efficiency over empathy. The very qualities that once distinguished civilization—contemplation, morality, restraint—risk being dismissed as inefficiencies in an algorithmic world.

Such a transformation is not merely technological, but civilizational. It reshapes the relationships between sovereignty and knowledge, capital and cognition, and power and purpose. The task before humanity is therefore not to resist innovation, but to reclaim authorship of it—ensuring that technological progress remains a chapter in human history, not its epilogue.

1. Klaus Schwab, *The Fourth Industrial Revolution* (Geneva: World Economic Forum, 2016).

II. THE HISTORICAL CONTINUUM OF INEQUALITY

To understand the nature of the 4IR, one must view it not as a rupture but as a continuum—a new verse in the long poem of human invention and inequality. Since the late 18th century, every industrial revolution has redrawn the boundaries of power and privilege. Each has promised liberation; each has delivered hierarchy.

The First Industrial Revolution (circa 1760–1840) mechanized production through steam and coal, transforming human labor into a disciplined mechanical rhythm. It gave rise to the factory system and, with it, the modern proletariat. Wealth concentrated in industrial centers such as Manchester, Birmingham, and Glasgow, while colonies supplied raw materials and bore the environmental costs. Industrialization thus expanded Europe’s power outward, even as it deepened social fissures at home.²

The Second Industrial Revolution (circa 1870–1914), fuelled by electricity, steel, and chemical innovation, amplified this asymmetry. As mass production accelerated, so did imperial expansion. The industrialized North relied on colonial markets and resources; technological progress thus became the handmaiden of empire. The telegraph and steamship connected the world—but under unequal terms: London transmitted, Calcutta received.³

The Third Industrial Revolution, beginning in the mid-20th century (circa 1950s), replaced mechanical systems with digital networks. The advent of microprocessors, personal computing, and the internet gave rise to the information economy — an era that promised the democratization of knowledge. Yet, digital capitalism quickly evolved into surveillance capitalism, in which data became the new raw material and human behavior the new frontier of extraction.⁴

The 4IR extends and intensifies these dynamics in the 21st century. If earlier epochs were powered by coal, oil, and electricity, this one is powered by information itself. Data, not gold or oil, has become the currency of power. Unlike traditional commodities, however, data is not finite; the very act of living continuously generates it. In this system, every individual becomes both producer and product—a node in a network of perpetual extraction.

What distinguishes the 4IR is not its novelty but its pervasiveness. Whereas previous revolutions altered industries, this one alters existence. It digitizes identity, commodifies attention, and quantifies relationships. This transformation leads to the emergence of a network society—a world in which “the logic of flows supersedes the logic of places.”⁵ Yet within these flows, power accumulates asymmetrically. Those who own the servers, satellites, and patents do not merely control technology—they control the very conditions of possibility for thought and exchange.

2. Robert C. Allen, *The British Industrial Revolution in Global Perspective* (Cambridge: Cambridge University Press, 2009).

3. Kenneth Pomeranz, *The Great Divergence: China, Europe, and the Making of the Modern World Economy* (Princeton: Princeton University Press, 2000).

4. Shoshana Zuboff, *The Age of Surveillance Capitalism* (New York: PublicAffairs, 2019).

5. Manuel Castells, *The Rise of the Network Society* (Oxford: Blackwell, 1996).

Thus, history's pattern persists: every leap in productivity has been accompanied by a surge in inequality. From textile mills to algorithms, progress has always relied on peripheries—economic, geographic, or cognitive—to sustain its core. The continuity is unmistakable: industrial colonialism conquered land; digital colonialism conquers minds.

III. THE ANATOMY OF THE 4IR

The essence of the 4IR lies in convergence—the seamless integration of physical, digital, and biological systems into a unified field of control and creativity. AI serves as the brain; robotics, the body; biotechnology, the blood; and quantum computing, the nervous system. Together, they form a new technological organism—one that lives, learns, and evolves autonomously.

AI deserves particular attention as the metaphor of the age. Through machine learning, neural networks, and deep learning algorithms, AI replicates cognitive functions once considered exclusive to human intelligence. From pattern recognition in medical diagnostics to autonomous decision-making in finance or warfare, AI's reach extends from the microcosmic to the geopolitical. According to a McKinsey report, AI could add up to US\$13 trillion to global GDP by 2030, yet over 70 per cent of this growth will accrue to a handful of economies—chiefly the United States and China.⁶

This concentration is not accidental. Innovation has become territorially asymmetrical. Research ecosystems, intellectual property rights, and data infrastructures are geographically clustered, producing a new geopolitical topography of privilege. The 4IR's landscape resembles that of 19th-century imperialism: a few innovation metropolises surrounded by vast technological peripheries.

The sociopolitical implications are profound. The ownership of algorithms translates into governance power. Code has become the new law—invisible yet omnipotent.⁷ Every algorithm carries the values of its creator; every line of code, an implicit worldview. Thus, the dominance of certain technological cultures—Silicon Valley's libertarianism or Shenzhen's Confucian pragmatism—shapes the moral architecture of the digital future.

Moreover, the 4IR erases the distinction between nature and artifice. Genetic editing, brain-computer interfaces, and synthetic biology redefine the boundaries of life itself. Humanity now possesses the tools to rewrite its own evolutionary code—a power once reserved for myth and divinity. The ethical implications are staggering. If knowledge is power, then omniscient knowledge becomes absolute power.

Beyond its technological marvels, the 4IR also introduces a new mode of capitalism—cognitive capitalism—in which value is derived not from physical production but from informational prediction. The economy no longer rewards what one produces, but what one knows—or what one's data reveals. In this sense, knowledge becomes both currency and weapon.

6. McKinsey Global Institute, *Notes from the AI Frontier: Modeling the Impact of AI on the World Economy* (McKinsey & Company, 2018). <https://www.mckinsey.com/featured-insights/artificial-intelligence/notes-from-the-ai-frontier-modeling-the-impact-of-ai-on-the-world-economy>.

7. Lawrence Lessig, *Code and Other Laws of Cyberspace* (New York: Basic Books, 1999).

However, the 4IR's most subtle transformation lies in its effect on time and perception. In a world of real-time connectivity, the present becomes perpetual, reflection collapses into reaction. The algorithmic acceleration of attention erodes the human capacity for contemplation. The result is a civilization rich in information but poor in wisdom, connected yet fragmented, informed yet disoriented.

If the First Industrial Revolution mechanized labor, and the Second industrialized consumption, the Fourth automates consciousness itself. It redefines not only how we work, but why we exist. As technology increasingly mediates reality, humanity faces the paradox of omnipotence without meaning. The very tools that once liberated humanity now risk enclosing it within the circuitry of its own creation.

IV. DIGITAL COLONIALISM AND THE URGENT NEED FOR A NEW GLOBAL HIERARCHY

If the nineteenth century was the age of territorial empires, the twenty-first century is the age of informational empires. The instruments of domination have changed—bayonets have become bandwidth—yet the underlying logic of asymmetry endures. The digital realm, once hailed as the great leveler of humankind, has instead evolved into a system of technological colonialism, in which data replaces gold and algorithms replace armies. Digital colonialism operates through what may be called the trinity of control—extraction, dependency, and cognitive capture—highlighting the stark power differentials at play.

Extraction refers to the ongoing harvesting of behavioral data from billions of users, particularly across the Global South, where privacy regimes are weak and infrastructure is foreign-owned. Dependency arises when those same societies rely on imported software, cloud services, and algorithmic systems built elsewhere—a structural subordination whereby they generate the raw material of information but possess no sovereignty over its interpretation. Cognitive capture, a process in which the personalized feeds of global platforms shape the worldview of entire populations, completes the cycle. This means people experience the world through narratives filtered by interests that are often foreign to them and not aligned with their own.⁸

The phenomenon is not accidental. Just as the colonial powers of the nineteenth century justified their expansion with the rhetoric of civilizing missions, today's digital empires invoke the mantra of connectivity. To connect is to colonize—to integrate peripheral societies into networks whose standards, languages, and codes are predetermined. This silent annexation transforms autonomy into participation and renders dependency indistinguishable from inclusion. The consequences are structural.

A handful of corporations—Google, Meta, Amazon, Apple, Microsoft in the West; Baidu, Alibaba, Tencent, Huawei in the East—now concentrate more informational power than most nation-states. Their combined market capitalization exceeds the GDP of entire continents, and their algorithmic architectures shape the daily experiences of billions.⁹

8. Nick Couldry and Ulises A. Mejias, *The Costs of Connection: How Data Is Colonizing Human Life and Appropriating It for Capitalism* (Stanford: Stanford University Press, 2019).

9. United Nations Conference on Trade and Development (UNCTAD), *Digital Economy Report 2023* (Geneva: UNCTAD, 2023).

Where 19th-century imperialism drew borders on maps, 21st-century imperialism draws interfaces on screens. The old empire taxed sugar and cotton; the new one taxes attention. Nowhere is this asymmetry more evident than in the data economy of the Global South. African nations, for instance, generate vast volumes of user data but host less than 1 per cent of the world's data-centre capacity. Most of their digital information is stored on servers in Europe or the United States, subject to foreign jurisdiction. This means that the data they produce is not under their control, and they must rely on foreign entities for its storage and management.

Latin America, though boasting vibrant start-ups, remains technologically dependent on imported hardware, proprietary platforms, and app ecosystems governed from the North. This dependency is as epistemological as it is economic: the South comes to see itself through algorithms written elsewhere.

To describe this order as “neo-colonial” is no rhetorical flourish. Data has become the new *terra nullius*—an unclaimed territory awaiting extraction. Those who control the tools of capture assert the right to own what they measure. In classical colonialism, domination required presence; in digital colonialism, it requires only connection. The colonizer no longer occupies land; they inhabit the infrastructure. Power is exercised not through coercion but through design—the architecture of code that determines what can and cannot be seen, said, or sold. Such domination erodes the foundations of sovereignty.

To rule in the 21st century is to rule over data. When national decisions depend on algorithms whose logic is proprietary and whose training data is extraterritorial, independence becomes an illusion. The tragedy is that many developing nations, seduced by the rhetoric of modernization, have surrendered control over their own digital nervous systems. Yet resistance is not just a possibility, but a necessity.

Just as the Bandung Conference of 1955 sought to reclaim political autonomy for the post-colonial world, a new Digital Bandung is required to reclaim informational independence. Data sovereignty, open-source ecosystems, and regional cloud infrastructures must become the cornerstones of a new developmentalism—one that understands technology not as imported magic but as domesticated knowledge.

V. THE LABOR DISRUPTION – STRUCTURAL UNEMPLOYMENT AND THE CRISIS OF MEANING

Every revolution rearranges labor. The 4IR, however, is not merely another phase of transformation—it threatens to abolish it altogether. Unlike earlier waves of mechanization that displaced muscle, this revolution displaces mind. Automation now encroaches upon the professions once deemed immune to replacement—law, journalism, accounting, medicine—unraveling the social contract that linked effort to income and identity. The urgency of this situation cannot be overstated.

According to the McKinsey Global Institute, nearly 800 million jobs may vanish by 2030 as automation diffuses across industries.¹⁰ The International Labour Organisation estimates that in developing economies, two-thirds of existing employment is susceptible to technological substitution. These numbers are not just statistics; they represent a potential crisis that we must address.

10. McKinsey Global Institute, *Jobs Lost, Jobs Gained: Workforce Transitions in a Time of Automation*, December 2017, <https://www.mckinsey.com/featured-insights/future-of-work/jobs-lost-jobs-gained-what-the-future-of-work-will-mean-for-jobs-skills-and-wages#/>.

Whereas the industrial revolutions of the past created new sectors to absorb displaced workers, the 4IR threatens to generate unemployment faster than innovation can compensate. The implications are not just economic; they are existential. This is a crisis that goes beyond numbers and statistics.

For centuries, work has been the principal conduit through which individuals derive dignity and purpose. Labor structured the rhythm of time and the architecture of identity. When algorithms perform cognitive tasks faster, cheaper, and without fatigue, the human role risks devolving from creator to custodian of machines.

The emergence of a “useless class”—individuals economically redundant yet cognitively intact, alienated not by incapacity but by irrelevance—is highly concerning. The moral danger lies not in poverty alone, but in purposelessness. A civilization that measures worth by productivity cannot easily accommodate billions who are no longer needed.

This structural unemployment deepens inequality through three channels:

- First, the polarization of wages, with highly skilled digital elites commanding exponential returns while routine workers see their incomes decline.
- Second, the geographic concentration of innovation produces islands of prosperity amidst oceans of stagnation.
- Third, the erosion of the middle class, historically the bedrock of democratic stability.

Unchecked, this trajectory risks producing a post-employment society—affluent in output but impoverished in solidarity. Economic systems will continue to grow, but citizens will lose the sense of belonging that work once provided. When participation ceases to be productive, politics degenerates into populism and resentment.

Addressing this challenge requires re-imagining labor, not merely protecting it. Governments must embrace a Retooling Revolution—lifelong learning ecosystems that equip citizens with adaptive, creative, and ethical capacities beyond automation’s reach. Education must evolve from the rote accumulation of facts to the cultivation of judgment, empathy, and interdisciplinary thinking. Machines learn patterns; humans must learn meaning.

An Automation Dividend Tax could capture part of the gains from robotic productivity to finance public retraining and universal digital infrastructure. Such mechanisms transform automation from a threat into a source of solidarity. Value creation is a collective endeavor; it is therefore legitimate for society to share in its returns.

Finally, the cultural dimension must not be neglected. A future without traditional employment demands a new ethics of contribution. Voluntary service, artistic creation, care work, and civic participation must be recognized as legitimate forms of societal value. The goal is not to preserve obsolete jobs but to preserve the human vocation—the impulse to create, connect, and contribute. The moral imperative is clear: if humanity cannot restore the dignity of labor, it must redefine the dignity of life beyond labor.

VI. THE CHINESE APPROACH—TECHNOLOGICAL SOVEREIGNTY AND CIVILIZATIONAL STRATEGY

Amid the turbulence of the 4IR, China stands as an anomaly and a lesson. While many nations have experienced the digital transformation as disruption, China has treated it as destiny—a civilizational project aligned with a long tradition of strategic continuity, providing a sense of stability and long-term vision.

From the imperial examinations, initiated during the Sui Dynasty and systematically developed under the Tang, to the five-year plans of the People's Republic, knowledge has always been intertwined with governance. In the digital age, this tradition manifests as technological statecraft.

From Factory to Frontier

Within three decades, China has journeyed from manufacturing imitator to innovation leader. Its industrial policy, epitomized by Made in China 2025, aims not merely to catch up but to leapfrog—mastering next-generation technologies such as AI, quantum computing, and advanced robotics.¹¹ Complementary initiatives like the Digital Silk Road extend this ambition abroad, integrating digital infrastructure with geopolitical influence across Asia, Africa, and Latin America.¹²

What distinguishes the Chinese approach is its integration of technology with governance philosophy. Where Western models tend to separate market dynamism from state intervention, China harmonizes them under the principle of *tianxia zhiyi* (天下之义)—the moral unity of order and purpose. Technological progress is framed not as an autonomous market process, but as an instrument of national rejuvenation (*guojia fuxing*) and collective welfare (*minsheng*).

The Confucian Ethic of Balance

Confucian political thought values equilibrium over disruption. Harmony (*he ping*) is not inertia but calibrated adaptation—the capacity to innovate without fracturing social cohesion. This contrasts sharply with the Western cult of “creative destruction.” For Beijing, innovation must reinforce, not erode, the fabric of society,¹³ emphasizing the importance of social cohesion in China's approach.

This ethos explains why China invests simultaneously in automation and employment. Massive programs of digital upskilling accompany industrial modernization; public policy ensures that efficiency gains translate into inclusion rather than displacement, fostering a sense of fairness and equity in China's approach. By 2022, over 500 million Chinese workers

11. PRC State Council, “Notice of the State Council on the Publication of ‘Made in China 2025’ (Guo Fa [2015] No. 28),” trans. Etcetera Language Group, CSET (March 10, 2022), <https://cset.georgetown.edu/publication/notice-of-the-state-council-on-the-publication-of-made-in-china-2025/>.

12. The Digital Silk Road is an extension of China's Belt and Road Initiative, aiming to expand digital infrastructure like fibre optic cables and 5G networks in Asia, Africa, and Latin America. Through this initiative China has promoted its technological standards and governance models, thereby extending China's geopolitical influence and creating a more Sino-centric global digital order. Jonathan E. Hillman, *The Digital Silk Road: China's Quest to Wire the World and Win the Future* (New York: HarperBusiness, 2021).

13. Tu Weiming, *Centrality and Commonality: An Essay on Confucian Religiousness* (Albany: SUNY Press, 1989).

had received some form of digital training through national and provincial initiatives.¹⁴ While automation advances, the social compact remains intact—a feat few Western economies can claim.

Technological Sovereignty as Development Doctrine

Beijing's pursuit of technological sovereignty stems from historical vulnerability. The "century of humiliation" (1839–1949) left an indelible lesson: dependence on foreign technology invites subjugation. Hence, there is a contemporary emphasis on indigenous innovation, semiconductor autonomy, and domestic standards for AI governance.

China's New Generation AI Development Plan (2017) explicitly links technological mastery to national security and moral responsibility. Moreover, China has framed data not as private property but as a strategic public resource. The Data Security Law (2021) and Personal Information Protection Law (2021) establish state stewardship over data flows, balancing privacy, development, and sovereignty.

While Western observers criticize such regulation as statist, it reflects an alternative philosophical premise: that information, like land or water, constitutes a collective asset requiring moral stewardship.

A Model for the Global South

For developing nations, China's experience offers both inspiration and caution. It demonstrates that late industrializers can shape, rather than merely absorb, technological change—but only through strategic coherence, long-term vision, and societal discipline.

The lesson is not imitation but internalization: to build domestic capabilities anchored in cultural identity and ethical responsibility. China's story also underscores the transformative potential of technology in rural economies. E-commerce ecosystems such as Taobao Villages have transformed not only these economies but also integrated remote communities into national and global markets,¹⁵ offering a beacon of hope for the future.

Fintech innovation, digital health platforms, and massive online education programs illustrate how state-guided technology can democratize opportunity rather than exacerbate inequality. However, it is important to note that the Chinese model is not without its challenges and criticisms. For instance, concerns have been raised about the potential for state control and surveillance in a society where the government plays a dominant role in guiding technology. Ultimately, the Chinese model challenges the Western narrative that innovation must be anarchic to be effective. It proposes a third path—between unregulated capitalism and technological autarky—a form of civilizational pragmatism that seeks a balance between freedom and order, progress and harmony.

14. Ministry of Education, People's Republic of China, "Overview of work on digital education in China," news release, January 31, 2024, http://en.moe.gov.cn/features/2024WorldDigitalEducationConference/News/202402/t20240201_1113777.html

15. A "Taobao Village" refers to a concentration of rural e-commerce activity in China, defined by criteria established by the Alibaba Group, the operator of the Taobao platform. The primary criteria are typically that over 10% of village households engage in e-commerce, and annual online transaction volume surpasses 10 million RMB. This model has been extensively studied by academic institutions and documented by the Alibaba Group's research arm as a significant driver of rural economic development and poverty alleviation in China. AliResearch. "An Introduction to Taobao Villages." *Alizila*, January 18, 2016. <https://www.alizila.com/an-introduction-to-taobao-villages/>.

Whether this synthesis will endure remains uncertain, but it has already redefined the global discourse on how technology can serve the public good. How technology is understood and utilized can vary across societal contexts. This understanding of the role of societal context in shaping technology's role and perception is essential for addressing future global issues, and it can enlighten us about the complexities of technology integration.

VII. GLOBAL GOVERNANCE AND THE QUEST FOR DIGITAL SOVEREIGNTY

The architecture of global governance, conceived in the aftermath of the Second World War, was designed for an industrial economy of tangible goods and measurable trade. Its institutions—the United Nations, the International Monetary Fund, the World Bank, and later the World Trade Organization (WTO)—were founded on the premise that economic growth, technological exchange, and multilateral cooperation would naturally converge toward equity and peace. Yet this vision, noble as it was, has faltered in the algorithmic age.

The 4IR has outpaced the mechanisms intended to regulate it. The UN debates AI as an ethical concern, while AI itself rewrites the conditions of politics, finance, and warfare in real time. The WTO arbitrates trade in steel and soybeans, yet it remains unclear how to classify data—the new defining commodity of the 21st century.

This normative lag has created what one might call a governance vacuum—a space filled not by multilateral law, but by corporate power. Today, a small cluster of technology firms controls the planet's informational arteries. These entities operate transnationally, outpacing the jurisdiction of any single state and defining standards that nations merely adopt. Their influence is not limited to economics; it extends to speech, privacy, and even cognition. The digital public sphere, once imagined as the agora of democracy, increasingly resembles the proprietary estate of the algorithmic few.

The result is the emergence of a post-sovereign order, in which data sovereignty has supplanted territorial sovereignty as the accurate measure of independence. To control territory without controlling information is to command an empty throne. The Global South, having gained political freedom in the mid-20th century, now risks losing its digital autonomy in the 21st century.

A Digital Bretton Woods

To restore balance, the international community must convene a Digital Bretton Woods Conference—a new global compact to govern data, AI, and cross-border technology flows. The analogy with 1944 is deliberate: just as the financial chaos of the interwar years required institutional architecture to stabilize the world economy, the current disorder of data capitalism requires new ethical and juridical foundations.

This framework should pursue three imperatives. First, it must recognize data as a global public good, essential to development and deserving of equitable governance. Second, it must define fair standards for technology transfer and intellectual property to prevent the monopolization of innovation. Third, it must establish an enforceable code for AI ethics, ensuring transparency, accountability, and human oversight in algorithmic decision-making.

Such a compact would not abolish competition; it would civilize it. As Henry Kissinger once observed, “Order cannot be achieved by conquest alone; it must be legitimized by consensus.”¹⁶

BRICS+ and the Digital Non-Aligned Movement

In this endeavor, the BRICS+ countries occupy a unique position. Collectively representing more than 40 per cent of the world’s population, they embody the demographic and economic potential of the Global South. Their shared experiences of colonial dependency and developmental asymmetry make them natural champions of a more inclusive technological order.

A Digital Non-Aligned Movement¹⁷ (DNAM) would revive the spirit of Bandung—asserting that no nation should be compelled to choose between technological blocs. Instead, nations should claim the right to digital pluralism: multiple paths to innovation, rooted in cultural diversity and sovereign choice. The DNAM could promote open-source collaboration, mutual cybersecurity assistance, and South–South technology funds.

The challenge, however, lies in translating solidarity into structure. Without institutional coherence, even noble ideals dissolve into slogans. Thus, the DNAM must institutionalize itself through a Global Digital Council, composed of states, corporations, and civil society actors committed to shared governance of technological standards. Ultimately, sovereignty in the 21st century will belong to those who can reconcile connectivity with control—who can remain open to the world without being owned by it.

VIII. TOWARD A NEW DIGITAL SOCIAL CONTRACT

The social contract, in its classical form, was a covenant between ruler and ruled: power in exchange for protection, obedience in exchange for order. The industrial revolutions of the 19th and 20th centuries expanded this contract to include social welfare and labor rights, ensuring that the fruits of productivity were shared with the citizenry. Yet in the digital century, this equilibrium has collapsed.

The 4IR has produced wealth without employment, communication without community, and data without dignity. The implicit bargain—that technological progress will ultimately benefit all—has been broken. However, the time has come to conceive a New Digital Social Contract, founded not on ownership of land or labor, but on equity, ethics, and empowerment. This new contract holds the promise of a more equitable, ethical, and empowering digital future.

16. Henry Kissinger, *Diplomacy* (New York: Simon & Schuster, 1994).

17. The “Digital Non-Aligned Movement” (DNAM), or the Non-Aligned Technologies Movement (NATM), is a proposed global alliance advocating for a “third way” in the digital sphere, independent of the dominant tech models of the United States and China. The movement aims to counter data colonialism and internet fragmentation by promoting digital sovereignty, public digital infrastructure, open-source alternatives, and ethical technology principles. Juan Ortiz Freuler, “The Case for a Digital Non-Aligned Movement,” open-Democracy, 27 June 2020, <https://www.opendemocracy.net/en/oureconomy/case-digital-non-aligned-movement/>.

1. Equity: The Right to Connect and Compete

Connectivity is no longer a luxury; it is a precondition of citizenship. Access to digital infrastructure determines one's capacity to participate in education, the economy, and governance. Yet, as the International Telecommunication Union reports, nearly 2.6 billion people remain offline, the majority in Africa and South Asia.¹⁸

Governments must therefore treat broadband, digital identity, and data literacy as universal entitlements, akin to water, education, or health. Public investment in infrastructure must target not only urban hubs but rural peripheries. The principle is simple: no society can be truly democratic if half its citizens are digitally disenfranchised, meaning they are excluded from the benefits and opportunities that digital connectivity and literacy provide.

2. Ethics: Restoring Trust in the Age of Algorithms

The second pillar of the new contract concerns ethics—the moral grammar of the digital age. The opacity of algorithms, the ubiquity of surveillance, and the commodification of privacy have eroded public trust. Regulation must therefore shift from reactive punishment to proactive design.

Under UN auspices, the Global South should pursue the development of binding standards for algorithmic transparency, data protection, and the right to an explanation. Decisions affecting human welfare—from credit scoring to sentencing—must remain subject to human oversight. This reaffirms an enduring axiom: what is legal for a machine may not be legitimate for a human society—underscoring the indispensable role of human oversight in the digital age.

3. Empowerment: Revaluing the Human Element

Empowerment requires redefining what it means to contribute in a world where machines perform much of the labor. Education systems must cultivate the uniquely human capacities—empathy, creativity, moral reasoning—that no algorithm can imitate.

Universities and think tanks, particularly in the Global South, must pioneer interdisciplinary research that unites computer science with philosophy, anthropology, and ethics. The future of education must lie not in teaching students to think like machines, but in teaching them to think about machines—critically, contextually, and compassionately. Thus, we must ensure that every innovation passes through a moral filter before entering the social bloodstream.

4. The Role of Culture and Philosophy

Civilizations differ not only in their technologies but also in their interpretations of them—the Western Enlightenment conceived technology as an instrument for conquering nature. The Chinese tradition, by contrast, views technology through the lens of harmony — an extension of human order rather than a rebellion against it.

18. International Telecommunication Union (ITU), *Measuring Digital Development: Facts and Figures 2024* (Geneva: ITU, 2024), accessed November 3, 2025, <https://www.itu.int/itu-d/reports/statistics/facts-figures-2024/>.

In this light, the future of digital governance may depend on cultural synthesis: a process of combining Western innovation with Eastern restraint, Western individualism with Chinese relationality. Such fusion could yield a technological humanism — an ethic that privileges balance over domination, coexistence over conquest, and respects diverse cultural perspectives in the digital age.

The new social contract must thus transcend geography and ideology. It must treat technology not as destiny, but as dialogue—a conversation between innovation and integrity, between progress and purpose.

IX. POLICY RECOMMENDATIONS – DESIGNING AN INCLUSIVE DIGITAL FUTURE

Urgent action is needed to translate our moral vision into practical governance. It is not just about technical regulation; it is about a politics of conscience. We must commit to ensuring that digital transformation serves humanity rather than subjugates it. The following five recommendations provide an integrated framework for nations seeking to govern the digital century with wisdom, justice, and foresight.

1. Universal Digital Education and Ethical Literacy

The foundation of a just digital society must be the democratization of knowledge. Education systems must evolve from rote learning toward a culture of inquiry, equipping citizens not merely to use technology but to understand and question it. National curricula should include data literacy, algorithmic reasoning, and ethical philosophy from early education onward.

Public–private partnerships can sustain lifelong learning initiatives, ensuring that those displaced by automation or economic transition are retooled, not discarded. The true dividend of technology lies not in efficiency but in empowerment—when every citizen has the capacity to interpret and influence the digital systems that shape their lives. A digitally literate public becomes the most enduring safeguard against manipulation, disinformation, and algorithmic bias, instilling a sense of hope and optimism for the future.

2. A Global Framework for Digital Equity

Digital inequality has become a structural form of poverty. Access to bandwidth, cloud storage, and data sovereignty defines 21st century power as much as oil or capital once did. To prevent a new digital divide between the algorithmic elite and the informational poor, a Global Digital Development Fund—under G20 and UN auspices—should be established to finance infrastructure, technology transfer, and capacity-building across the Global South. BRICS+ could also take a leading role in this process.

This framework would not be charity, but enlightened self-interest: a stable and connected world sustains innovation. The Fund should prioritize projects that promote open-source ecosystems, regional data centers, and inclusive governance mechanisms—ensuring that developing nations become participants, not merely consumers, in the digital economy. By extending the logic of climate finance into the digital sphere, the international community can address the structural asymmetries that threaten to reproduce colonial hierarchies in the virtual realm.

3. Algorithmic Transparency and Public Oversight

In an era where algorithms govern credit, employment, security, and health, democratic legitimacy demands transparency. Governments should establish independent Algorithmic Accountability Offices empowered to audit and review automated decision systems deployed across the public and private sectors.

These institutions would certify fairness, detect bias, and ensure compliance with ethical and legal standards. Their independence must be protected by statute, as is the case with central banks and electoral commissions. Public-sector procurement rules should require algorithmic explainability as a condition for adoption. Algorithmic governance cannot be left to voluntary ethics codes; it must be subject to law, scrutiny, and democratic review. Such oversight would reaffirm a timeless principle: that in societies worthy of freedom, technology serves humanity, not the other way around.

4. A South–South Compact for Digital Sovereignty

As data becomes the strategic resource of our age, developing nations must avoid repeating the extractive dependency that once defined commodity trade. BRICS+, the African Union, and ASEAN should lead the formation of a South–South Digital Compact to pool resources for AI research, cyber resilience, and digital infrastructure.

By creating regional data networks and shared regulatory frameworks, the Global South can negotiate with major technology powers on a level playing field. This collective approach would prevent digital colonialism—the extraction of raw data in exchange for finished algorithms—and enable emerging economies to shape the moral architecture of the digital order. The aim is not isolation but autonomy: to ensure that technological integration strengthens sovereignty rather than diluting it, empowering the Global South to play a significant role in shaping the digital future.

5. Humanistic Innovation and the Renaissance of Purpose

The ultimate measure of digital progress must be ethical, not merely economic. Societies must reclaim the moral imagination that guides technological creation. A new Renaissance, rooted in the humanities, arts, and social sciences, should accompany the 4IR. These disciplines cultivate the empathy, interpretation, and moral discernment that no algorithm can replicate.

Governments and institutions should sponsor interdisciplinary forums that bring together philosophers, scientists, and technologists to discuss the social meaning of innovation. Economic models must evolve to recognize care, creativity, and community as integral to value creation. The goal is not to halt progress but to restore purpose—to ensure that technology expands the realm of human dignity rather than constrains it, inspiring and engaging all stakeholders in the process of digital governance.

These five pillars—education, equity, oversight, sovereignty, and purpose—form the architecture of an inclusive digital civilization. The 4IR must not be remembered as the moment when humanity surrendered agency to machines, but as the age when it redefined progress through conscience. Governance, when informed by ethics and guided by foresight, can transform the digital future from a contest of power into a covenant of shared prosperity.

X. CONCLUSION – RECLAIMING HUMAN PURPOSE IN A TECHNOLOGICAL AGE

The 4IR stands as both a mirror and a magnifier of humanity's contradictions. It has given us omnipotent tools but eroded the wisdom to wield them. We can now simulate thought, emotion, and life, yet struggle to simulate conscience.

The central paradox of our time is that the more connected the world becomes, the more divided it feels. Information circulates at the speed of light but understanding lags behind. Technology has fulfilled the Enlightenment's dream of mastery over nature, yet it has not fulfilled the moral dream of mastery over the self.

The challenge, therefore, is not to slow progress but to redefine it. Progress cannot be measured solely by GDP or gigabytes, but by the expansion of human dignity. Innovation divorced from justice becomes nihilism disguised as novelty.

As Confucius taught, the key to social harmony lies in the 'rectification of names' (正名; *zhèng míng*). This principle, found in the Analects (13.3), means ensuring that names align with reality and that individuals (or entities) fulfill the roles and responsibilities associated with their titles.

Applying this ancient wisdom today, the name of this age should not be "Artificial Intelligence," but "Artificial Responsibility." While machines may one day learn to "think" in complex ways, only humans can truly "care" and embody the moral obligations (*ren, yi*) necessary for a harmonious society. The "superior man" (*junzi*) in the age of AI must, therefore, ensure that we name things correctly to guide their proper function and moral alignment.

If the First Industrial Revolution mechanized labor, the Second energized industry, and the Third digitized information, the Fourth must humanize technology. Its success will be measured not by the brilliance of its algorithms, but by the wisdom and conscience of those who design them.

The task before policymakers, scholars, and citizens alike is nothing less than the restoration of our moral compass in a civilization in flux—to ensure that the immense power we have unleashed serves the deeper purposes we are in danger of forgetting.

BIBLIOGRAPHY

- AliResearch. "An Introduction to Taobao Villages." *Alizila*, January 18, 2016. <https://www.alizila.com/an-introduction-to-taobao-villages/>.
- Allen, Robert C. *The British Industrial Revolution in Global Perspective*. Cambridge: Cambridge University Press, 2009.
- Castells, Manuel. *The Rise of the Network Society*. Oxford: Blackwell, 1996.
- Couldry, Nick, and Ulises A. Mejias. *The Costs of Connection: How Data Is Colonizing Human Life and Appropriating It for Capitalism*. Stanford: Stanford University Press, 2019.
- Hillman, Jonathan E. *The Digital Silk Road: China's Quest to Wire the World and Win the Future*. New York: HarperBusiness, 2021.
- International Labour Organization (ILO). *World Employment and Social Outlook: Trends 2023*. Geneva: ILO, 2023.
- International Telecommunication Union (ITU). *Measuring Digital Development: Facts and Figures 2024*. Geneva: ITU, 2024. <https://www.itu.int/itu-d/reports/statistics/facts-figures-2024/>.
- Kissinger, Henry A. *World Order*. New York: Penguin Press, 2014.
- Lessig, Lawrence. *Code and Other Laws of Cyberspace*. New York: Basic Books, 1999.
- McKinsey Global Institute. *Jobs Lost, Jobs Gained: Workforce Transitions in a Time of Automation*. McKinsey & Company, December 2017. <https://www.mckinsey.com/featured-insights/future-of-work/jobs-lost-jobs-gained-what-the-future-of-work-will-mean-for-jobs-skills-and-wages/>.
- McKinsey Global Institute. *Notes from the AI Frontier: Modeling the Impact of AI on the World Economy*. McKinsey & Company, September 2018. <https://www.mckinsey.com/featured-insights/artificial-intelligence/notes-from-the-ai-frontier-modeling-the-impact-of-ai-on-the-world-economy>.
- National Development and Reform Commission (NDRC) and Office of the Leading Group for the Belt and Road Initiative. *Digital Silk Road Implementation Guidelines*. Beijing, 2019.
- Ortiz Freuler, Juan. "The Case for a Digital Non-Aligned Movement." *openDemocracy*, June 27, 2020. <https://www.opendemocracy.net/en/oureconomy/case-digital-non-aligned-movement/>.
- Pomeranz, Kenneth. *The Great Divergence: China, Europe, and the Making of the Modern World Economy*. Princeton: Princeton University Press, 2000.
- PRC State Council. "Notice of the State Council on the Publication of 'Made in China 2025' (Guo Fa [2015] No. 28)." Translated by Etcetera Language Group. Washington, DC: Center for Security and Emerging Technology, March 10, 2022. <https://cset.georgetown.edu/publication/notice-of-the-state-council-on-the-publication-of-made-in-china-2025/>.
- Schwab, Klaus. *The Fourth Industrial Revolution*. Geneva: World Economic Forum, 2016.
- Tu, Weiming. *Centrality and Commonality: An Essay on Confucian Religiousness*. Albany: State University of New York Press, 1989.
- United Nations Conference on Trade and Development (UNCTAD). *Digital Economy Report 2023*. Geneva: UNCTAD, 2023.
- World Economic Forum (WEF). *The Future of Jobs Report 2023*. Geneva: World Economic Forum, 2023.
- World Trade Organization (WTO). *E-Commerce, Trade and the Digital Economy*. Geneva: WTO, 2022.
- Zuboff, Shoshana. *The Age of Surveillance Capitalism: The Fight for a Human Future at the New Frontier of Power*. New York: PublicAffairs, 2019.

ABOUT THE AUTHOR



MARCUS VINICIUS DE FREITAS

Marcus Vinicius De Freitas is Senior Fellow at Policy Center for the New South, focusing on International Law, International Relations and Brazil, and is currently a Visiting Professor of International Law and International Relations at China Foreign Affairs University in Beijing, China. Previously, he was a Professor of The Armando Alvares Penteado Foundation in Sao Paulo, where he served as the coordinator of their International Relations Program from December 2012 until December 2013. He was president of the Sao Paulo Directorate of the Progressive Party, having run for vice governor of the State of Sao Paulo in 2010, where his party polled in third place with more than 1.2 million votes. He also served as the Administrative Director of the Sao Paulo Metropolitan Housing Company until December 2015. Early in 2017, Mr. De Freitas, was a Visiting Fellow of Practice at the Blavatnik School of Government at the University of Oxford. Prior to his current appointment, he was advisor to several investment companies investing in Brazil and Latin America, with particular emphasis on export financing, crypto- assets, crypto-currencies and Blockchain technology. Mr. De Freitas holds an LL.B. (Bachelor of Laws) degree from the University of Sao Paulo, a master of laws from Cornell University and a master of arts in economics and international relations from The Johns Hopkins University School of Advanced International Studies (SAIS).

ABOUT THE POLICY CENTER FOR THE NEW SOUTH

The Policy Center for the New South (PCNS) is a Moroccan think tank aiming to contribute to the improvement of economic and social public policies that challenge Morocco and the rest of Africa as integral parts of the global South.

The PCNS pleads for an open, accountable and enterprising "new South" that defines its own narratives and mental maps around the Mediterranean and South Atlantic basins, as part of a forward-looking relationship with the rest of the world. Through its analytical endeavours, the think tank aims to support the development of public policies in Africa and to give the floor to experts from the South. This stance is focused on dialogue and partnership, and aims to cultivate African expertise and excellence needed for the accurate analysis of African and global challenges and the suggestion of appropriate solutions.

[Read more](#)

Policy Center for the New South

Rabat Campus of Mohammed VI Polytechnic University,
Rocade Rabat Salé - 11103
Email : contact@policycenter.ma
Phone : +212 (0) 537 54 04 04
Fax : +212 (0) 537 71 31 54



www.policycenter.ma

